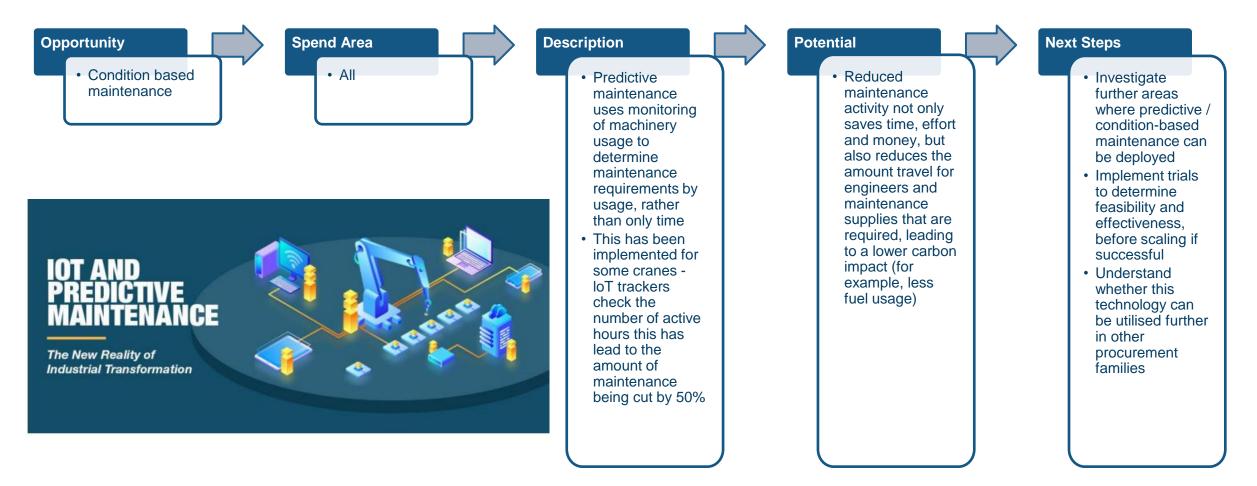
CERP3 Decarbonization Procurement family 13

Services

Current Situation in Procurement family 13 – Services

- The majority of spend relates to Field Support Units (FSU), including technicians for electrical engineering installations, maintenance and handling of equipment.
- The Best Value For Money approach is often used to evaluate tender responses.
- Sustainability has not been a key focus for this procurement family, given that the majority of spend is on labour.

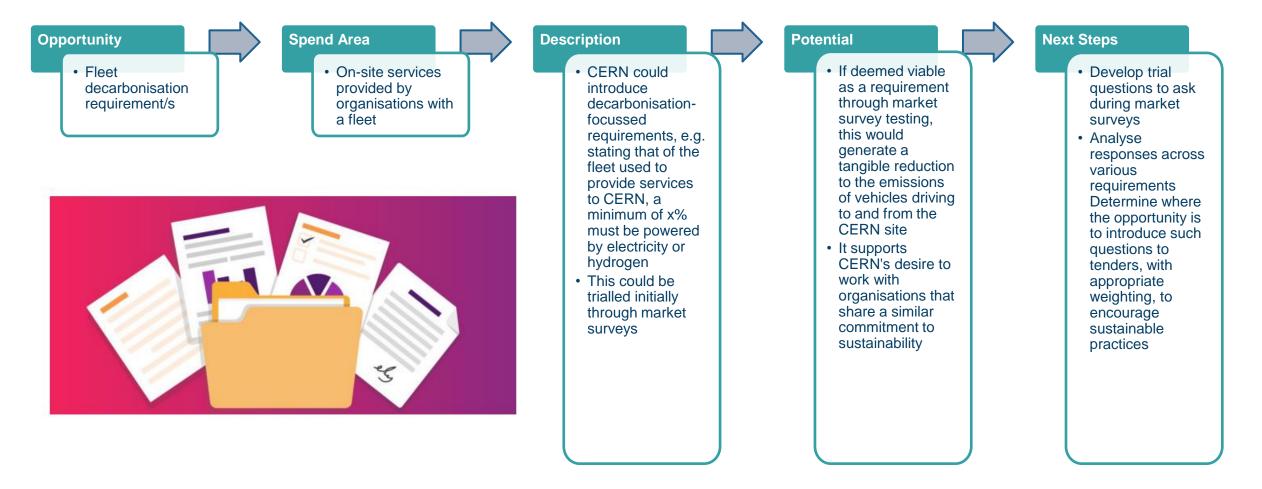
Expand the use of predictive or condition-based maintenance where possible, to minimise unnecessary maintenance activities



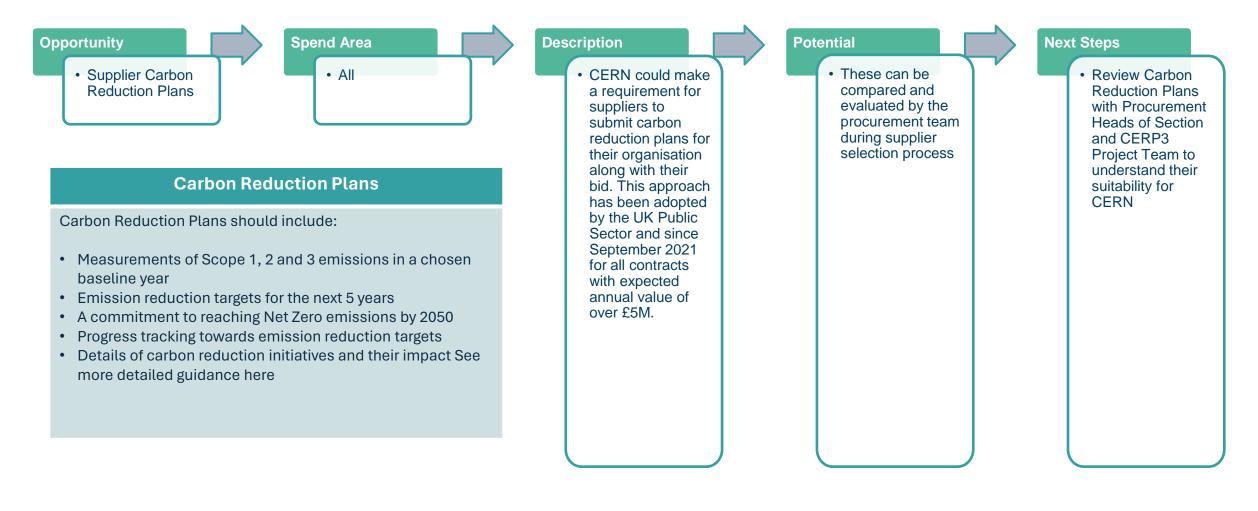
Investigate the use of decarbonisation-focussed market survey questions, and later tender questions if suitable

Opportunity	Spend Area	Description	Potential	Next Steps
Scored decarbonisation questions, specific to the requirement	• All	CERN could introduce questions to focus on how suppliers would tailor their approach to deliver each specific set of	 As a scored component of a Best Value for Money tender, it encourages suppliers to consider how the requirements can be successfully delivered through means with a lower carbon profile 	 Develop trial questions to ask during market surveys Analyse responses across various requirements Determine where the opportunity is to introduce such questions to tenders, with appropriate weighting, to encourage sustainable practices
Example Question	Example Evaluation Criteria			
How will you support the delivery of CERN's goal to reduce its carbon emissions resulting from purchased goods & services?	 Understanding of CERN's goals Are there tangible statements and examples? 	 requirements in the least carbon- intensive manner This could be trialled initially 		
Are there any initiatives you are exploring from an innovation / continuous improvement perspective to provide your products/services with a lower carbon footprint?	 What level of maturity is the organisation's understanding? Is this a key area of focus for their organisation? 	through market surveys		
Which metrics or KPIs do you use to measure your carbon impact for these products/services?	 Is this area being tracked? If so, what action is being taken to address the outputs? 			

Investigate the use of decarbonisation-focussed market survey questions, and later tender questions if suitable



For large contracts CERN could require suppliers to submit carbon reduction plans and evaluate these as part of the bids if using BVFM adjudication



Specifications for a service

Sustainability criteria that can be incorporated into specifications for services:

> Systems for environmental management

- Describe the system, processes and practices that enable your organisation to reduce your environmental impacts, meet your legal environmental requirements and achieve continual improvement of your environmental performance.
- Existence of an operational EMS. Please indicate whether this meets a recognised standard, such as ISO 14001, European EMAS, or equivalent. Please provide evidence of certification.
- Organisation's environmental policy, which commits the organisation to a program of environmental improvement. please provide a copy of the policy.
- Organisation's environmental strategy, objectives and targets, as well as KPIs for these targets. Please provide examples.
- Way the environmental policy, strategy and targets are communicated to all staff, including any training provided on sustainability.
- In the last two years has your organisation been subject to any court proceedings related to breaches of environmental legislation? If so, what was the outcome?
- Does your organisation maintain records of potential environmental hazards and have mitigation strategies and systems in place to reduce environmental hazards such as carcinogens, irritants? Please provide examples.

Sustainability criteria that can be incorporated into specifications for services:

Greenhouse Gas (GHG) emissions

- What steps does your organisation take to reduce its greenhouse gas emissions?
- Criteria to be commented on in responding to this requirement include:
 - Initiatives that the organisation has undertaken to calculate its GHG emissions, are these calculations are based on recognised guidelines?
 - An endorsed policy with respect to reduction of GHGs indicating the management systems and processes in place to support the endorsed policy.
 - GHG reduction targets and proposed actions to achieve GHG reductions.
 - Demonstrated GHG emissions reductions achieved.
 - Public reporting of GHG emissions, and/or targets and actions for reduction.

Sustainability criteria that can be incorporated into specifications for services:

Employment practices

- What does your organisation do to apply fair employment practices to your workforce employees and sub-contractors?
- Criteria to be commented on in responding to this requirement include:
 - The organisation's documented policy for workforce and labour practices aligned to international standards, for example UN Global Compact International Labour Organisation (ILO) Certification of employment practices to SA 8000.
 - Requirements for the organisation's suppliers to have workplace practices based on ILO core conventions, certified to SA8000 or similar.
 - Other certifications relevant to employment practices, for example 'Fairtrade certified'. Please provide evidence of certification and provide details of the products certified.
- Has your organisation had any employment-related convictions in the past two years? If so, what was the outcome?

Sustainability criteria that can be incorporated into specifications for services:

Corporate Social Responsibility (CSR)

- Describe the formalised programs or initiatives that the organisation has in place that are directed towards meeting social and ethical responsibilities and objectives.
- Criteria to be commented on in responding to this requirement include:
 - Corporate reporting that describes the organisation's approach to CSR, preferably with such reporting meeting external publicly available reporting guidelines, e.g. the Global Reporting Initiative's (GRI) Sustainability Reporting Guidelines.
 - Any other formal CSR commitments made or CSR initiatives in which the organisation is involved.
 - Awards or nominations that the organisation has received for its CSR activities. Please provide evidence.

Sustainability criteria that can be incorporated into specifications for services:

> Commitment to sustainability and demonstrated sustainability improvements

- Describe the processes and practices that demonstrate your organisation's commitment to and delivery of sustainability principles, including improving the sustainability performance of your organisation.
- Criteria to be commented on in responding to this requirement include:
 - Initiatives that the organisation has undertaken to identify and analyse the sustainability impacts associated with its business, including any waste streams. This could include audits of energy and/or water usage and waste generation. Please provide sample audits.
 - Initiatives that have been implemented to achieve improved environmental or sustainability outcomes within the organisation's operations. This could include, as examples; initiatives to reduce or recycle waste, eco-design initiatives, energy saving and energy efficiency initiatives, generation or use of renewable energy, water saving or water reuse/recycling initiatives, waste reducing initiatives, or use of eco-labelled products
 - Demonstrated achieved eco-efficiency improvements in your production/manufacturing process.
 - Awards or recognition that the organisation has achieved or been nominated for, in relation to its sustainability or environmental performance. Please provide evidence of award or nomination
 - Describe programs or initiatives that your organisation has implemented across the supply chain that are directed towards becoming aware of— and improving — the sustainability performance of its products and/or services (including from a Life Cycle perspective and ethical sourcing).

Sustainability criteria that can be incorporated into specifications for services:

Packaging

- Describe any initiatives that your organisation has in place to minimise/reduce the amount of packaging used.
- Criteria to be commented on in responding to this requirement include:
 - Demonstrated reductions in packaging volumes and targets for further packaging reduction and recycling.
 - Any 'take-back' of packaging supplied with products and evidence that the collected packaging is recycled and/or reused. Include a description of how packaging is managed after delivery of products and whether the packaging can be recycled locally.

Sustainability criteria that can be incorporated into specifications for services:

> Transport and logistics

- Describe initiatives that the organisation has implemented to reduce the environmental impacts directly associated with the transportation of raw materials/component parts and/or finished products.
- Criteria to be commented on in responding to this requirement include:
 - Initiatives in place to improve efficiencies in delivery, such as reduced travel distances and/or frequency of travel associated with distribution of products, or transport logistics software that incorporates sustainability considerations.
 - Initiatives in place to reduce the environmental impacts of travel, such as fuel efficiency, reduced air and noise pollution, or reduced carbon emissions. Please provide evidence.
 - Compliance with or working towards an eco-label or other credible sustainability credential relevant to transport and logistics.

Sustainability criteria that can be incorporated into specifications for services:

'Green' product reporting

Typical requests:

- Does your organisation provide a 'green' product range? If so, please describe the criteria used to determine that a product can be classified as 'green'.
- What data or information can you provide for your 'green' product range?

> Additional issues to consider in specifications for a service include:

- Sustainability-related legislation that may affect the service.
- Whether the service provider will use large amounts of consumable items and implement measures to manage the associated sustainability impacts.
- Whether the service provider working on site is adequately trained and briefed in the sustainability issues associated with the service.
- Whether the service provider is aware of the organisation's sustainability targets, objectives and policies.
- Social issues that may affect the service provider's employees and any subcontractors.

For Environmentally Responsible Procurement actions that rely on supplier collaboration CERN should prioritize working with engaged suppliers

